

GENERAL FUND REVENUE ACCOUNT

SUMMARY ESTIMATES

| | Final Outturn 2021/22 £'000 | Original Estimate 2022/23 £'000 | Forecast 2022/23 £'000 | Original Estimate 2023/24 £'000 |
|--|--------------------------------------|--|------------------------------|--|
| Service Requirements | | | | |
| Chief Executive's Office | (180.2) | 0.0 | 0.0 | 0.0 |
| Community & Leisure | 2,017.5 | 1,491.2 | 1,643.0 | 1,580.3 |
| Environmental Service | 4,868.2 | 5,212.1 | 5,453.8 | 5,624.3 |
| Finance & Revenues | 1,076.4 | 1,666.4 | 1,725.0 | 1,866.6 |
| Housing & Environmental Health | 2,307.7 | 2,762.3 | 2,363.7 | 3,242.5 |
| IT | (250.6) | (109.0) | (74.4) | (124.2) |
| Legal & Democratic | (265.3) | 0.0 | 0.0 | 0.0 |
| Planning & Building | 2,502.5 | 2,200.7 | 2,943.8 | 2,645.0 |
| Planning Policy & Economic Development | 1,640.4 | 1,920.6 | 2,401.8 | 2,346.4 |
| Property & Asset Management | (6,383.5) | (6,291.0) | (6,359.1) | (6,905.2) |
| Strategy & Innovation | (178.2) | 0.0 | 0.0 | 0.0 |
| | 7,154.9 | 8,853.3 | 10,097.6 | 10,275.7 |
| Other Requirements | | | | |
| Net Cost of Benefit Payments | (36.0) | (20.8) | 69.5 | 0.0 |
| Corporate & Democratic Core | 2,031.0 | 2,063.1 | 2,132.1 | 2,134.6 |
| Net Cost of Services | 9,149.9 | 10,895.6 | 12,299.2 | 12,410.3 |

CHIEF EXECUTIVE'S OFFICE
SUMMARY ESTIMATES

| Principal Activities | Final Outturn 2021/22 £'000 | Original Estimate 2022/23 £'000 | Forecast 2022/23 £'000 | Original Estimate 2023/24 £'000 |
|---|--|--|---------------------------------------|--|
| Chief Executive's Office | (85.4) | 0.0 | 0.0 | 0.0 |
| Human Resources Service | (116.1) | (44.7) | (34.8) | (44.7) |
| Human Resources Function | 21.3 | 44.7 | 34.8 | 44.7 |
| Net Total Expenditure / (Income) | (180.2) | 0.0 | 0.0 | 0.0 |

COMMUNITY & LEISURE SERVICE

SUMMARY ESTIMATES

| Principal Activities | Final Outturn 2021/22 £'000 | Original Estimate 2022/23 £'000 | Forecast 2022/23 £'000 | Original Estimate 2023/24 £'000 |
|---|--------------------------------------|--|------------------------------|--|
| Leisure Management | (48.4) | 0.0 | 0.0 | 0.0 |
| Parks, Countryside & Sport | | | | |
| Managed Sports Facilities | (39.4) | (1,778.7) | (1,853.7) | (1,979.9) |
| Outdoor Sports Facilities | 415.6 | 325.8 | 364.7 | 464.7 |
| Playgrounds | 83.2 | 40.9 | 74.1 | 37.5 |
| Sports Development | 25.7 | 26.5 | 19.4 | 18.4 |
| Cemeteries | (74.1) | (66.1) | (70.4) | (61.6) |
| Grounds Maintenance | 592.3 | 133.7 | 82.2 | 90.3 |
| Nature Reserves | 252.9 | 166.1 | 157.3 | 151.3 |
| Urban Parks & Open Spaces | (1,026.8) | 438.9 | 425.4 | 498.2 |
| Total - Parks, Countryside & Sport | 229.4 | (712.9) | (801.0) | (781.1) |
| Community Development | | | | |
| Community Engagement | 1,154.9 | 1,338.7 | 1,511.1 | 1,460.8 |
| Total - Community Development | 1,154.9 | 1,338.7 | 1,511.1 | 1,460.8 |
| Arts & Culture | | | | |
| Andover Summit Events | 65.7 | 203.3 | 244.7 | 209.3 |
| Arts Function | 37.2 | 33.1 | 75.4 | 34.1 |
| The Lights | 523.3 | 568.7 | 612.3 | 656.7 |
| Heritage | 55.4 | 60.3 | 0.5 | 0.5 |
| Total - Arts & Culture | 681.6 | 865.4 | 932.9 | 900.6 |
| Net Total Expenditure | 2,017.5 | 1,491.2 | 1,643.0 | 1,580.3 |

ENVIRONMENTAL SERVICE

SUMMARY ESTIMATES

| Principal Activities | Final Outturn 2021/22 £'000 | Original Estimate 2022/23 £'000 | Forecast 2022/23 £'000 | Original Estimate 2023/24 £'000 |
|------------------------------|--|--|---------------------------------------|--|
| Grounds Maintenance | 1,224.4 | 1,254.2 | 1,484.9 | 1,466.2 |
| Waste Collection | 2,380.9 | 2,446.6 | 2,423.5 | 2,581.3 |
| Green Waste Collection | (258.4) | (177.3) | (220.1) | (255.5) |
| Street Cleansing | 897.5 | 997.4 | 1,107.0 | 1,130.8 |
| Vehicle Workshop | 174.6 | 101.6 | 120.5 | 164.3 |
| ES Technical | 528.3 | 582.8 | 513.1 | 517.3 |
| Depot costs | (79.1) | 6.8 | 24.9 | 19.9 |
| Net Total Expenditure | 4,868.2 | 5,212.1 | 5,453.8 | 5,624.3 |

FINANCE & REVENUES SERVICE

SUMMARY ESTIMATES

| Principal Activities | Final Outturn 2021/22 £'000 | Original Estimate 2022/23 £'000 | Forecast 2022/23 £'000 | Original Estimate 2023/24 £'000 |
|---|--|--|---------------------------------------|--|
| Finance | (165.6) | 0.0 | 0.0 | 0.0 |
| Customer Services Unit | (127.6) | (6.5) | 0.0 | (6.2) |
| Revenues | | | | |
| Local Taxation Services | 787.9 | 939.9 | 997.5 | 1,064.0 |
| Council Tax Support Administration | 374.7 | 480.2 | 476.9 | 519.3 |
| Housing Benefit - Rent Allowances Administration | 207.0 | 252.8 | 250.6 | 289.5 |
| Total Revenues | 1,369.6 | 1,672.9 | 1,725.0 | 1,872.8 |
| Net Total Expenditure | 1,076.4 | 1,666.4 | 1,725.0 | 1,866.6 |

HOUSING & ENVIRONMENTAL HEALTH SERVICE

SUMMARY ESTIMATES

| Principal Activities | Final Outturn 2021/22 £'000 | Original Estimate 2022/23 £'000 | Forecast 2022/23 £'000 | Original Estimate 2023/24 £'000 |
|-----------------------------------|--|--|---------------------------------------|--|
| Housing Management | (47.4) | 0.0 | 0.0 | 0.0 |
| Housing Options | 862.5 | 1,063.3 | 727.7 | 1,583.2 |
| Hampshire Home Choice | 7.9 | 1.8 | 0.5 | 0.6 |
| Housing Development | 175.1 | 273.0 | 222.9 | 253.7 |
| Housing Total | 1,045.5 | 1,338.1 | 951.1 | 1,837.5 |
| Pest Control | 123.0 | 127.1 | 134.4 | 122.7 |
| Environmental Protection | 422.8 | 409.6 | 415.9 | 395.4 |
| Housing Standards | 300.8 | 261.9 | 280.7 | 281.2 |
| Animal Welfare | 93.7 | 105.5 | 94.4 | 98.9 |
| Health Protection | 369.3 | 520.1 | 487.2 | 506.8 |
| Environmental Health Total | 1,309.6 | 1,424.2 | 1,412.6 | 1,405.0 |
| Net Total Expenditure | 2,307.7 | 2,762.3 | 2,363.7 | 3,242.5 |

I.T. SERVICE
SUMMARY ESTIMATES

| Principal Activities | Final Outturn 2021/22 £'000 | Original Estimate 2022/23 £'000 | Forecast 2022/23 £'000 | Original Estimate 2023/24 £'000 |
|-----------------------------|--|--|---------------------------------------|--|
| Management | (1,342.7) | (1,200.7) | (1,573.9) | (1,301.6) |
| Service Desk | 124.0 | 138.7 | 121.3 | 140.2 |
| Infrastructure | 503.4 | 533.9 | 576.2 | 530.4 |
| Corporate Services | 464.7 | 409.0 | 761.1 | 495.7 |
| Cloud Services | 0.0 | 10.1 | 40.9 | 11.1 |
| Net Total Income | (250.6) | (109.0) | (74.4) | (124.2) |

LEGAL & DEMOCRATIC SERVICE

SUMMARY ESTIMATES

| Principal Activities | Final Outturn 2021/22 £'000 | Original Estimate 2022/23 £'000 | Forecast 2022/23 £'000 | Original Estimate 2023/24 £'000 |
|--|--|--|---------------------------------------|--|
| Legal | | | | |
| Legal Service | (372.5) | (183.0) | (209.6) | (490.5) |
| Land Charges | (76.9) | (68.7) | (59.7) | (66.6) |
| Legal Total | (449.4) | (251.7) | (269.3) | (557.1) |
| Democratic | | | | |
| Council Elections | 153.0 | 174.4 | 196.3 | 485.1 |
| Registration of Electors | 46.7 | 93.2 | 77.3 | 88.5 |
| Lotteries, Amusements and Gaming Permits | (5.1) | (3.9) | (4.1) | (3.2) |
| Alcohol and Entertainment Licensing | (24.1) | (25.6) | (12.3) | (27.4) |
| Scrap Metal Dealers | 2.0 | 1.5 | 1.2 | 1.6 |
| Hackney Carriages and Private Hire Vehicles | 11.6 | 12.1 | 10.9 | 12.5 |
| Democratic Total | 184.1 | 251.7 | 269.3 | 557.1 |
| Net Total Expenditure / (Income) | (265.3) | 0.0 | 0.0 | 0.0 |

PLANNING & BUILDING SERVICE

SUMMARY ESTIMATES

| Principal Activities | Final Outturn 2021/22 £'000 | Original Estimate 2022/23 £'000 | Forecast 2022/23 £'000 | Original Estimate 2023/24 £'000 |
|-----------------------------------|--|--|---------------------------------------|--|
| Development Control & Enforcement | 2,380.3 | 2,143.7 | 2,760.0 | 2,565.4 |
| Building Control | 122.2 | 57.0 | 183.8 | 79.6 |
| Net Total Expenditure | 2,502.5 | 2,200.7 | 2,943.8 | 2,645.0 |

PLANNING POLICY & ECONOMIC DEVELOPMENT SERVICE

SUMMARY ESTIMATES

| Principal Activities | Final Outturn 2021/22 £'000 | Original Estimate 2022/23 £'000 | Forecast 2022/23 £'000 | Original Estimate 2023/24 £'000 |
|---|--|--|---------------------------------------|--|
| Planning Policy | 1,166.8 | 1,204.0 | 1,286.7 | 1,500.7 |
| Local Development Framework | 90.6 | 432.3 | 354.1 | 399.9 |
| Climate Change | 11.6 | 0.0 | 24.3 | 20.0 |
| Total Planning Policy | 1,269.0 | 1,636.3 | 1,665.1 | 1,920.6 |
| Economic Development and Promotion | 111.6 | 105.4 | 76.6 | 111.4 |
| Promotion of Tourism | 100.7 | 108.1 | 155.2 | 157.5 |
| Total Economic Development and Promotion | 212.3 | 213.5 | 231.8 | 268.9 |
| Town Centre Management | 9.7 | 20.8 | 31.8 | 20.8 |
| Regeneration | 149.4 | 50.0 | 473.1 | 136.1 |
| Net Total Expenditure | 1,640.4 | 1,920.6 | 2,401.8 | 2,346.4 |

PROPERTY & ASSET MANAGEMENT SERVICE

SUMMARY ESTIMATES

| | Final Outturn 2021/22 £'000 | Original Estimate 2022/23 £'000 | Forecast 2022/23 £'000 | Original Estimate 2023/24 £'000 |
|------------------------------------|--------------------------------------|--|------------------------------|--|
| Principal Activities | | | | |
| Estates Support Unit | (120.0) | 53.9 | 63.7 | 58.7 |
| Rental Income | | | | |
| Andover Market | 88.1 | 77.1 | 98.3 | 89.1 |
| Business Park Development | (5,958.5) | (5,823.9) | (5,995.7) | (6,440.9) |
| Union Street | (48.5) | (53.4) | (42.5) | (48.5) |
| Chantry Centre | (371.7) | (268.0) | (497.0) | (262.7) |
| Investment Properties | (1,040.0) | (1,083.2) | (1,105.6) | (1,130.8) |
| Corporate Properties | (300.3) | (300.0) | (281.5) | (314.2) |
| Total - Rental Income | (7,630.9) | (7,451.4) | (7,824.0) | (8,108.0) |
| Premises Management | | | | |
| Public Halls | 617.7 | 286.3 | 335.5 | 293.0 |
| Leisure Facilities | 55.7 | 74.0 | 109.3 | 0.0 |
| Public Conveniences | 170.1 | 161.1 | 169.1 | 163.9 |
| Office Accommodation | 131.8 | 67.6 | 86.4 | 76.3 |
| Andover Magistrates Court | 90.1 | 90.6 | (62.8) | 1.1 |
| Depot Costs | (43.3) | (77.9) | (73.3) | (89.3) |
| Andover Bus Station | 125.4 | 113.1 | 137.6 | 134.1 |
| Building Maintenance | 208.3 | 211.3 | 219.3 | 229.2 |
| Building Cleaning | 102.1 | 103.3 | 121.7 | 122.5 |
| Maintenance Works | 0.0 | 271.2 | 170.8 | 257.7 |
| Total - Premises Management | 1,457.9 | 1,300.6 | 1,213.6 | 1,188.5 |
| Transport | | | | |
| Engineers | 257.3 | 216.7 | 224.8 | 172.3 |
| Highways | 3.0 | 16.6 | 17.9 | 36.7 |
| Parking | (393.0) | (482.4) | (110.1) | (308.4) |
| Community Transport | 42.2 | 55.0 | 55.0 | 55.0 |
| Total - Transport | (90.5) | (194.1) | 187.6 | (44.4) |
| Net Total Income | (6,383.5) | (6,291.0) | (6,359.1) | (6,905.2) |

STRATEGY & INNOVATION

SUMMARY ESTIMATES

| | Final Outturn 2021/22 £'000 | Original Estimate 2022/23 £'000 | Forecast 2022/23 £'000 | Original Estimate 2023/24 £'000 |
|-----------------------------|--|--|---------------------------------------|--|
| Principal Activities | | | | |
| Strategy & Innovation | (178.2) | 0.0 | 0.0 | 0.0 |
| Net Total Income | (178.2) | 0.0 | 0.0 | 0.0 |

NET COST OF BENEFITS PAYMENTS

SUMMARY ESTIMATES

| Principal Activities | Final Outturn 2021/22 £'000 | Original Estimate 2022/23 £'000 | Forecast 2022/23 £'000 | Original Estimate 2023/24 £'000 |
|-----------------------------------|--|--|---------------------------------------|--|
| Council Tax Benefits | (7.5) | 0.0 | 0.0 | 0.0 |
| Housing Benefit - Rent Allowances | (28.5) | (20.8) | 69.5 | 0.0 |
| Net Total Income | (36.0) | (20.8) | 69.5 | 0.0 |

CORPORATE & DEMOCRATIC CORE

SUMMARY ESTIMATES

| Principal Activities | Final Outturn 2021/22 £'000 | Original Estimate 2022/23 £'000 | Forecast 2022/23 £'000 | Original Estimate 2023/24 £'000 |
|---|--|--|---------------------------------------|--|
| Corporate Management | | | | |
| Corporate Management | 653.4 | 534.2 | 576.8 | 638.2 |
| Delivering Public Services Electronically | 10.5 | 21.5 | 24.2 | 25.5 |
| Corporate Public Relations, Information and Consultation | 20.7 | 18.3 | 20.3 | 20.3 |
| Best Value & Performance | 10.4 | 12.2 | 53.2 | 14.0 |
| Emergency Planning | 36.5 | 36.6 | 37.3 | 38.3 |
| Total - Corporate Management | 731.5 | 622.8 | 711.8 | 736.3 |
| Democratic Representation and Management | | | | |
| Councillors | 465.9 | 487.8 | 497.1 | 547.1 |
| Councillor Meetings | 311.2 | 346.5 | 306.0 | 354.5 |
| Mayoral Office | 28.0 | 43.7 | 43.1 | 46.4 |
| Civic Ceremonies | 4.7 | 13.5 | 11.2 | 10.5 |
| Subscriptions | 26.2 | 26.4 | 30.0 | 30.0 |
| Representing Local Interests | | 0.0 | | |
| Other Democratic Activities | 24.7 | 25.8 | 26.1 | 26.8 |
| Total - Democratic | 860.7 | 943.7 | 913.5 | 1,015.3 |
| Allocated Central Overheads | 189.1 | 239.8 | 269.1 | 128.3 |
| Non-Distributable Costs | 249.7 | 256.8 | 237.7 | 254.7 |
| Net Total Expenditure | 2,031.0 | 2,063.1 | 2,132.1 | 2,134.6 |